

2013 PRESIDENT'S YEAR IN REVIEW



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York University is shaping global thinking with visionary professors, innovative programs and industry-leading research.

This is our time.

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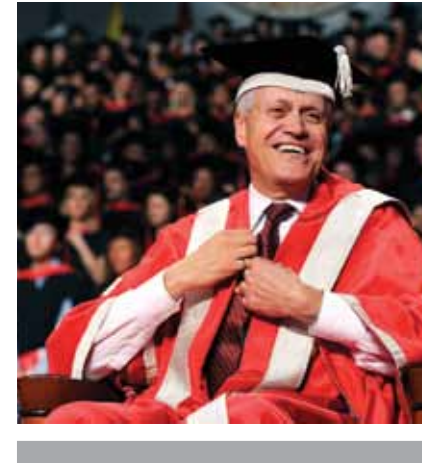


VISION

York is a comprehensive, research-intensive university that is committed to pursuing excellence, student success, outreach and partnership by engaging students, faculty, staff, alumni and external partners in a joint venture that transforms teaching into learning, research into discovery and service into citizenship.



Message from the President



EVERY DAY, IN EVERY FIELD,
WE AT YORK ARE
REDEFINING EXCELLENCE.
IN THE PAST YEAR WE HAVE
PROVEN THIS ACROSS
COUNTLESS INDUSTRIES
AND A **MULTITUDE OF**
DISCIPLINES.
AS PRESIDENT
AND VICE-CHANCELLOR,
I AM **PROUD TO SHARE**
OUR 2013 ACHIEVEMENTS
WITH YOU.

TODAY, YORK UNIVERSITY IS LEADING THE WAY. Cultivating creativity, collaboration and innovation, we are building a culture of student success, academic and research excellence and community engagement that is shaping the global thinking of tomorrow. As President of York University, I am extremely proud of what we have accomplished together. In 55 short years, York has become a leading interdisciplinary research and teaching university, all while staying true to our original values of accessibility, social responsibility and academic excellence.

We have a student population of over 55,000, a family of more than 260,000 alumni worldwide who are redefining leadership in their fields, two campuses in the heart of the Greater Toronto Area, 11 Faculties offering more than 5,000 courses at the undergraduate and graduate levels, and a budget of nearly \$940 million – making us the second largest university in Ontario, and the third largest in Canada.

We are a progressive university offering pioneering interdisciplinary research and academic programs, including prestigious business and law schools, and leading departments in humanities and social sciences, fine arts, health and science. We have the only French and bilingual postsecondary programs in southern Ontario at our beautiful Glendon College, and strong well-established programs in education and environmental studies. Our unique research collaborations have social, scientific and technological impact, and our 288 international partnerships are helping students think bigger, broader and more globally than ever before. We are one of the most ethnically diverse universities in the world, with enormous potential for future development given our location in the centre of a region experiencing the fastest growth in both population and innovation. And finally, we are home to a host of talented students, faculty and staff whose curiosity, passion and engagement with their local and global communities is changing the world.

We have a grand vision for our future and we are determined to reach it. Our award-winning “This is my time” communications campaign is helping to raise the profile of the University. In just a few years we will be connected to the GTA by subway, and we will host the 2015 Pan Am/Parapan Am Games on our Keele campus. Our thriving new Lassonde School of Engineering will be housed in a state-of-the-art facility and building on our existing programs, and we will have advanced our reputation as a leading comprehensive, research-intensive university that is blazing trails in social innovation – and has been since we opened our doors.

This truly *is* our time.

Sincerely,

Mamdouh Shoukri
President & Vice-Chancellor

ACADEMIC & RESEARCH EXCELLENCE



AS WE BECOME MORE
RESEARCH INTENSIVE,
WE STRENGTHEN
OUR REPUTATION AS
A **LEADER IN SOCIAL
AND PEDAGOGICAL
INNOVATION AS WELL
AS EXPERIENTIAL
EDUCATION AND
TECHNOLOGY-
ENHANCED LEARNING.**

LEFT: Chun Peng, professor of biology in the Faculty of Science, was awarded a \$225,000 grant from the Canadian Institutes of Health Research for pre-eclampsia research.

OUR GOAL IS TO OFFER A QUALITY POSTSECONDARY EDUCATION enriched through the research and scholarly activities of faculty that demonstrably provides students with the knowledge and skills needed in a future fuelled by entrepreneurial creativity.

2013 ACADEMIC HIGHLIGHTS:

- Launched Lassonde School of Engineering under the leadership of Dean Janusz Kozinski. New programs in fields such as mechanical and civil engineering are being developed and introduced to diversify offerings in response to student demand.
- Developed a new strategic plan for the advancement of eLearning, and advanced progress on a University-wide experiential education strategy.
- Launched new programs in target areas in engineering, health, business and professional studies.
- Professor Shawn Brixey took office as new dean of Faculty of Fine Arts.
- 36 new tenure-stream faculty colleagues joined York, contributing to our teaching and research capacity and institutional profile.
- York colleagues earned prestigious external awards, including appointment of three faculty members to the Royal Society of Canada.

FROM CANADA RESEARCH CHAIRS to Fellows of the Royal Society of Canada, York's research leaders help us to better understand the world while responding to the most pressing health and medical, scientific, social and creative challenges facing Canada and the world. Research at York is research with an impact and research that makes a difference.

2013 RESEARCH HIGHLIGHTS:

- Ranked among top 10 universities in the country for impact and relevance of our research in social sciences, humanities and sciences by Higher Education Strategy Associates.
- Ranked 11th among all research universities Canada-wide for impact of our research (Source: Research Infosource).
- External research funding continues to grow, reaching \$67.2 million.
- New five-year Strategic Research Plan launched, providing a vision for accelerating growth and development of research, scholarship and creative activity.
- Over past decade, York researchers received more Social Sciences and Humanities Research Council (SSHRC) awards valued at \$1 million or more than any other institution in Canada.
- Three researchers awarded Canadian Institutes of Health Research (CIHR) Chairs in Autism Spectrum Disorders Treatment, Gender Work and Health, and Reproductive and Child Health Services and Policy Research.
- Approval of three new research centres showcasing our strengths in areas of digital media, robotics and global labour research.



FACULTY HIGHLIGHTS

EDUCATION

- Among top five education Faculties in Canada for SSHRC funding.
- New Certificate program in Knowledge Mobilization for graduate students launched, combining scholarship, skills development and community engagement.
- Professor Steve Gaetz awarded more than \$2.5 million in SSHRC funding.
- Emily Flynn-Jones received prestigious Banting Post-Doctoral Fellowship.

ENVIRONMENTAL STUDIES

- Hosted two major conferences: "A Suburban Revolution," organized by The CITY Institute; and the Canadian Society for Ecological Economics (CANSEE) conference aimed at promoting dialogue on a green economy.
- Alumna Françoise Bertrand named to the Order of Canada for her contributions to corporate governance as an administrator and role model for women.

- Paul Wilkinson awarded title of University Professor for his scholarship, teaching and contributions as a colleague, mentor, teacher and scholar.
- Roger Keil received President's Research Excellence Award at Inaugural Research Gala to recognize outstanding contributions to York's research community and beyond.

FINE ARTS

- Sensorium: Centre for Digital Arts and Technology is first Faculty-based organized research unit supporting cross-disciplinary work in new application and content creation, scientific and artistic inquiry, policy development and critical discourse in digital media.
- Associate Dean Michael Longford and Professor Judith Schwarz launched a Faculty-wide eLearning initiative, Connecting Students to Art & Community, which has served 4,382 students in blended and online courses.
- Professor Ian Garrett established Centre for Sustainable Staging to provide support for graduate and undergraduate education, applied research and industry partnerships.

GLENDON COLLEGE

- Awarded funding by Ontario government to support expansion of French language and bilingual programs and services at Glendon College to better serve central and southwestern Ontario.
- Master of Conference Interpreting (MCI) program welcomed second cohort of students into year one of program, and first cohort into year two.

HEALTH

- Launched new Global Health degree (BA and BSc), first of its kind in Canada offering core courses in global health while giving students the option to specialize in areas including health promotion and disease management; global health policy, systems and management; global e-health; and global health and the environment.
- Psychology Professor and clinical psychologist Jonathan Weiss named new Chair in Autism Spectrum Disorders (ASD) Treatment and Care Research.
- Psychology Professor Debra Pepler co-authored a report on the Rehtaeh Parsons case for Province of Nova Scotia.

- Alison Macpherson, a professor in School of Kinesiology & Health Science, awarded one of six CIHR Chairs in Reproductive and Child Health Services and Policy Research.
- Professor Tamara Daly awarded one of nine CIHR Chairs in Gender Work and Health.

LASSONDE SCHOOL OF ENGINEERING

- New Lassonde School of Engineering welcomed students and faculty members from Department of Electrical Engineering & Computer Science and Department of Earth & Space Science & Engineering.
- Received approval from University Senate and Ontario Universities Council on Quality Assurance for new programs in Mechanical Engineering and Civil Engineering. These programs are accepting their first applications and will be the driving force behind the planned expansion in Lassonde's student population.
- Appointed Professor Jit Sharma first Chair of Civil Engineering, along with 10 new faculty members.
- Professor Andrew Eckford and colleagues send world's first text message using alcohol molecules found in vodka.



Knowledge is stronger than bullying.

Debra Pepler
Distinguished Research Professor
Department of Psychology



LIBERAL ARTS AND PROFESSIONAL STUDIES

- Faculty awarded \$3.8 million in Tri-Council and other grants.
- Faculty won top awards, including Sir John A. Macdonald Prize, Governor General's Award for Scholarly Achievement, and Clio Prize for outstanding contribution to Atlantic Canadian History.
- Professors Bettina Bradbury and Adrian Shubert inducted as new Royal Society of Canada Fellows, and Professor James Carley awarded the Royal Society of Canada Pierre Chauveau Medal.
- Professor Wenona Giles working on \$4.5-million CIDA-funded "Borderless Higher Education for Refugees" project, which engages multiple Canadian and Kenya-based institutions to improve equity, access and quality of higher education in Kenya.
- New organized research unit Global Labour Research Centre (GLRC) engages in study of employment and labour in context of a changing global economy.
- Interdisciplinary US Studies program launched, offering an in-depth understanding of US history and culture.
- Increased number of Minor programs to encourage students to develop greater breadth in education.

OSGOODE HALL LAW SCHOOL

- Embarked on bold change to three-year Juris Doctor (JD) program. Commencing with Class of 2015, every Osgoode JD student will be exposed to law in action through an experiential course or program as part of their legal education. Osgoode is first law school in Canada to introduce an experiential education requirement – a "practicum" – into the JD curriculum.
- Opened an Office of Experiential Education, which will serve as a catalyst for development of new courses, programs and clinics, and provide support to faculty, students and staff.
- Professors Benjamin Berger, Jinyan Li, and Poonam Puri received substantial SSHRC grants for research projects.

SCHULICH SCHOOL OF BUSINESS

- Rated top business school in Canada seven times and globally twice.
- EMBA program ranked #1 in world by *The Economist* and #1 in Canada by *Financial Times of London*.
- MBA program ranked #1 in Canada by *The Economist*, *Forbes* and *Canadian Business*.

- Results in SSHRC funding have been strong, with success rates increasing over past four years.
- More than 35 per cent of faculty hold external grants administered through the University. Funding levels have averaged nearly \$1.2 million over last four years.
- *The Economist* ranked Schulich 12th in world in category of faculty quality, measuring faculty/student ratio, percentage of faculty with a PhD, and student assessment of faculty.
- PhD graduate Kevin McKague awarded prestigious Governor General's Gold Medal Award for outstanding achievement in graduate studies.
- Richard Ross, Director of Global Mining Management program, appointed inaugural Inmet Chair in Global Mining Management.
- Launched a Master of Accounting program.

SCIENCE

- For second consecutive year, every new Faculty of Science professor who applied to Natural Sciences & Engineering Research Council (NSERC) for funding was successful.
- McLaughlin Research Chair holder, Professor John McDermott, received more than \$1 million from CIHR to study functions of muscle cell proteins.
- Queen Elizabeth II Diamond Jubilee Medal winner Professor Jianhong Wu led Centre for Disease Modelling in extensive research and international collaboration on the mathematics of infectious diseases.
- Research on bees, by Professors Laurence Packer and Amro Zayed in Department of Biology, has ranged from the identification of the world's 20,000th bee species to investigations on impact of bee housekeeping habits on their immune systems.



John's research helps robots see like humans do.

**John Tsotsos FRSC
Distinguished Research Professor
Lassonde School of Engineering
& Centre for Vision Research**

STUDENT SUCCESS



YORK'S TOP PRIORITY IS THE SUCCESS OF OUR STUDENTS, WHO ARE THINKING BIGGER, BROADER AND MORE GLOBALLY THAN EVER BEFORE.

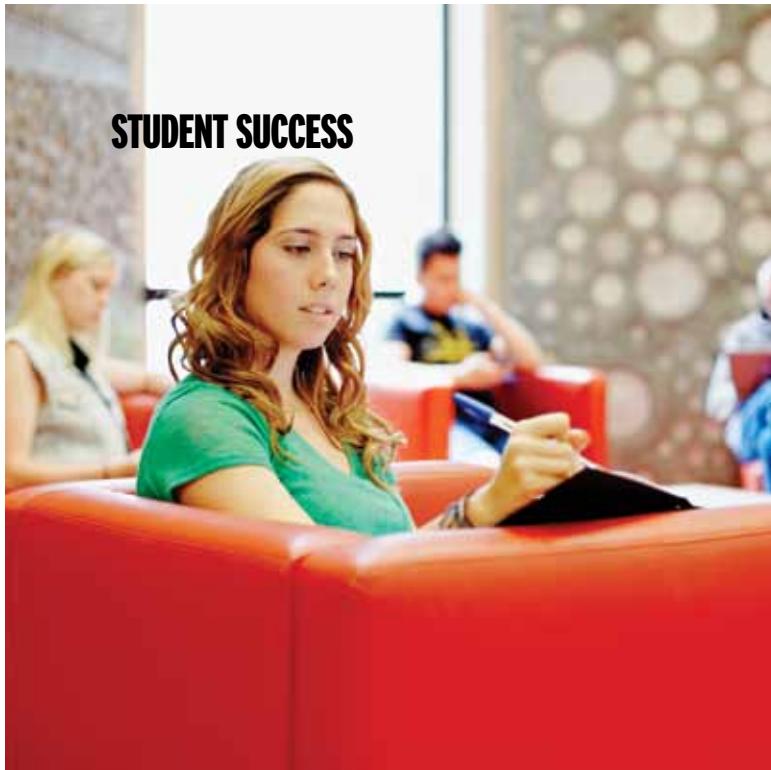
LEFT: New 160,000-sq. ft. Life Sciences Building creates opportunities for students and researchers to collaborate in high-demand disciplines such as biology, chemistry, biochemistry and kinesiology.

OUR STUDENTS ARE OUR BIGGEST SOURCE OF PRIDE. We are committed to nurturing their skills in research and analysis, communication and critical inquiry, enabling them to contribute meaningfully to their communities today and in the future.

Among many key student success initiatives in 2013, we have strengthened our new student support programs, expanded our communications and outreach efforts, and delivered countless services to help our students achieve their personal and professional goals.

2013 STUDENT EXPERIENCE HIGHLIGHTS:

- Division of Students launched new Strategic Plan focused on strategic enrolment management, the first-year experience, student financial support, student leadership and career development.
- Student survey was conducted to identify bases of students' choices among universities and will contribute to our recruitment efforts going forward.
- Several new initiatives across York have contributed directly to the quality of the student experience and student success, including:
 - Launched new Student Papers and Academic Research Kit (SPARK) initiative, a modular online tool that provides students with assistance needed to complete academic work.
 - Expanded student support projects including YU Start, a new student transition program in Health and Liberal Arts & Professional Studies programs; JumpStart, a Glendon transition program; and the HealthAid peer mentoring network.
 - Launched Virtual Learning Commons, complementing the Learning Commons in Scott Library, and available to students 24 hours a day.
 - Established YU Belong, a "welcome to the University" program to help lower the anxiety associated with starting university. More than 500 faculty and staff volunteers assisted incoming students with the transition to university life.
- Funds raised for student support in 2013: \$3.7 million.
- 12,000 degrees granted in 2013, more than 8,400 students attended Convocation ceremonies, with 50,000 family, friends and community members.
- Partnering with Ryerson University to improve student access, flexibility and credit transfer by offering cross-registration for more than 40 courses at both institutions.
- Scholarly Communications Series: Faculty of Graduate Studies partnered with York University Libraries, Career Centre, Writing Centre and faculty from every area to offer an enhanced set of workshops



aimed at helping graduate students develop their professional skills.

- Received \$1-million donation from Jackman Foundation, two-thirds of which was double-matched by the University to make it \$2.33 million. Funds will be used to support graduate applicants, a fifth-year PhD dissertation fellowship, colloquia, conferences and workshops.
- Career Centre offered more than 380 workshops on career exploration, job search and professional etiquette, provided more than 3,500 students with one-on-one support, posted over 9,300 employment opportunities, and hosted more than 500 professionals during panel discussions, recruitment sessions, career fairs and other activities.
- 18,547 students used athletic facilities at York for sport clubs, drop-in programs and other activities. Varsity teams were a formidable force in soccer, tennis, field hockey, football, rugby and track and field, winning a variety of coveted prizes.
- Disability Services provided academic accommodation for more than 2,600 students with learning, mental health, physical, sensory or medical disabilities, giving them an equitable opportunity to succeed.
- First multidisciplinary Undergraduate Research Fair

held with dozens of undergraduate students presenting research projects.

- Advanced strong internationalization strategy. International students from 165 countries currently comprising nearly 10 per cent of student population (4500 undergraduate and 600 graduate).

FACULTY HIGHLIGHTS

EDUCATION

- Graduate students received 17 Ontario Graduate Scholarships, five SSHRC Master's Scholarships, four SSHRC Doctoral Fellowships and one Ontario Trillium Scholarship.
- Graduate student blog garnered close to half a million views worldwide.

ENVIRONMENTAL STUDIES

- New graduate award announced in honour of Gerry Carrothers, founder and first dean.

- Five students presented at the Undergraduate Research Fair organized by Vice-President Research & Innovation (VPRI) and York Libraries.
- Brandon Laforest received W. Garfield Weston Doctoral Award for Northern Research.

FINE ARTS

- Created consolidated student success infrastructure in the form of the Office of Advising & Integrated Student Services (OAISS), which serves as central axis for the delivery of a wide range of resources and programming related to student success, including degree advising.
- Established INSight recovery program for support of academically "at-risk" students.
- Numerous outreach and community engagement

activities organized by the Creative Arts Student Association (CASA), the student government in Faculty of Fine Arts.

GLENDON COLLEGE

- Student Affairs coordinated five orientation programs to facilitate transition to Glendon.
- Staff and student volunteers engaged in an outreach campaign to international students at end of their first year to improve student experience.

HEALTH

- Fostering First-Year Student Engagement and Academic Success through the HealthAid Network, a peer mentorship program incorporated into all Faculty of Health



2032: I oversee the development of the first lunar spaceport, a launch pad for exploration.

Shenalie Fernando
Space Engineering
Lassonde School of Engineering, 2014



STUDENT SUCCESS

- first-year core 1000-level courses, provided enhanced support for first-year students.
- Students won five out of seven Robert J. Tiffin Awards in recognition of undergraduate and graduate students whose leadership has contributed to growth, development and vitality of York University.
- Mirian Dang (Kinesiology & Health Science) recognized by Ontario Women's Directorate for contributions to society and efforts to dismantle stigma of youth mental illness.

LASSONDE SCHOOL OF ENGINEERING

- A surge in applications reflected the popularity of York's newest professional school and the demand for a new type of engineering education.
- Partnership with Schulich School of Business and Osgoode Hall Law School offered Lassonde students the chance to study law, business and entrepreneurship to develop the multidisciplinary skills of a Renaissance Engineer™.
- Three students were first recipients of the new Bergeron Medal of Distinction presented to most promising entrepreneur as part of Lassonde's new BEST program. York alumnus and program co-founder Douglas Bergeron presented the medals at the same time as he was



conferred an Honorary Doctor of Laws during June convocation.

LIBERAL ARTS & PROFESSIONAL STUDIES

- Embarked on a program of decentralizing academic advising by rotating advisors into program offices in departments and schools.
- Further evolved advising processes by replacing scheduled appointments with walk-in advising.
- Increased number of spaces in Fundamentals of Learning program by 50. Program allows students who have been required to withdraw to continue their studies, and helps them gain skills required for university success.
- Successful Transitional Year Program students now granted credit for portion of their studies, an invaluable first step toward their degrees.
- Enhanced student mobility by increasing number of course equivalencies with other Ontario universities and with province's Colleges of Applied Arts & Technology.

OSGOODE HALL LAW SCHOOL

- To address the mental health and wellness needs of our students, Osgoode created position of Student Success



& Wellness Counsellor and hired alumna Melanie Banka Goela ('03) to provide confidential support services to students who experienced difficulties during the academic year.

SCHULICH SCHOOL OF BUSINESS

- Student teams excelled at various competitions globally and locally, including:
 - Won national L'Oreal marketing competition for eighth time in past decade.
 - Won national MBA Games, the fourth time in a decade. Winning the Queen's Cup gives Schulich the privilege of hosting 2014 MBA Games at Schulich.
 - Team of MBAs made it to international finals of million-dollar Hult Prize competition.



- Team of MBAs won third annual Developer's Den real estate case competition against students from top real estate programs in North America.
- Won Argus Challenge for second straight year, defeating teams from 21 universities in six countries, including Columbia, Cornell, Chicago and Cambridge.
- BBA and iBBA students won LIVE national business competition.

SCIENCE

- Launched co-op program, which currently engages students in Chemistry and Environmental Science.
- Department of Mathematics and Statistics and Bethune College supported more than 300 first-year students with no-cost math background tutorials.



2025: As an oncologist, I develop a revolutionary alternative to radiation to fight cancer.

David Boyce
Biomedical Science
Faculty of Science, 2013

ACCOLADES



1 SCHULICH'S MBA PROGRAM ranked #1 in Canada by *The Economist*, *Forbes* and *Canadian Business*.

2 HIGHER EDUCATION STRATEGY ASSOCIATES ranked York one of top 10 universities in Canada for research impact.

3 Named one of **CANADA'S GREENEST EMPLOYERS** and one of top 20 greenest universities in world ranking.

4 JACKMAN FAMILY presented \$1-million gift to Department of Philosophy.

5 PAUL CANTOR, past chair of York's Board of Governors, appointed Member of the Order of Canada.

6 YORK LIONS MEN'S SOCCER team crowned provincial champions.

7 Three researchers awarded **CANADIAN INSTITUTES OF HEALTH RESEARCH CHAIRS** in Autism Spectrum Disorders Treatment, Gender Work and Health, and Reproductive and Child Health Services and Policy Research.

8 BMO FINANCIAL GROUP donated \$1.25 million to Glendon.

9 37 YORK RESEARCHERS received more than \$5.5 million in research funding from SSHRC.

10 Three **YORK FILMS** featured in 2013 Toronto International Film Festival.

11 "THIS IS MY TIME" campaign and news site awarded six CASE District II Accolades awards.

12 Alumna **KATHLEEN TAYLOR** became first woman chair of a major bank in Canada at RBC.

13 INNOVATION YORK facilitated 519 agreements in 2013, compared with 226 in 2006.

14 Three **YORK PROFESSORS** were appointed to the Royal Society of Canada.

15 6,000 GRADUATE STUDENTS at York, a 25% increase over the past decade.

16 Government announced its investment in **GLENDON** as a hub of new learning.

17 FACULTY OF EDUCATION among top five education Faculties in Canada for SSHRC funding.

18 Received **\$45 MILLION** from CIDA, Government of Canada and major research partners to spur health care innovation in Ontario.

19 PROFESSOR BILL WICKEN awarded Governor General's Award.

20 GLENDON'S CENTRE OF EXCELLENCE won a 2013 Toronto Urban Design Award.

21 Five alumni honoured for achievements at **BRYDEN ALUMNI AWARDS** dinner: Janice Fukakusa, Guy Burry, Carolyn Acker, Dave Smith and Karen D. Foss.

22 IGNAT KANEFF donated \$5 million to Lassonde School of Engineering. York Research Tower renamed Kaneff Tower.

23 30 York faculty and staff awarded **QUEEN ELIZABETH II DIAMOND JUBILEE MEDALS**.

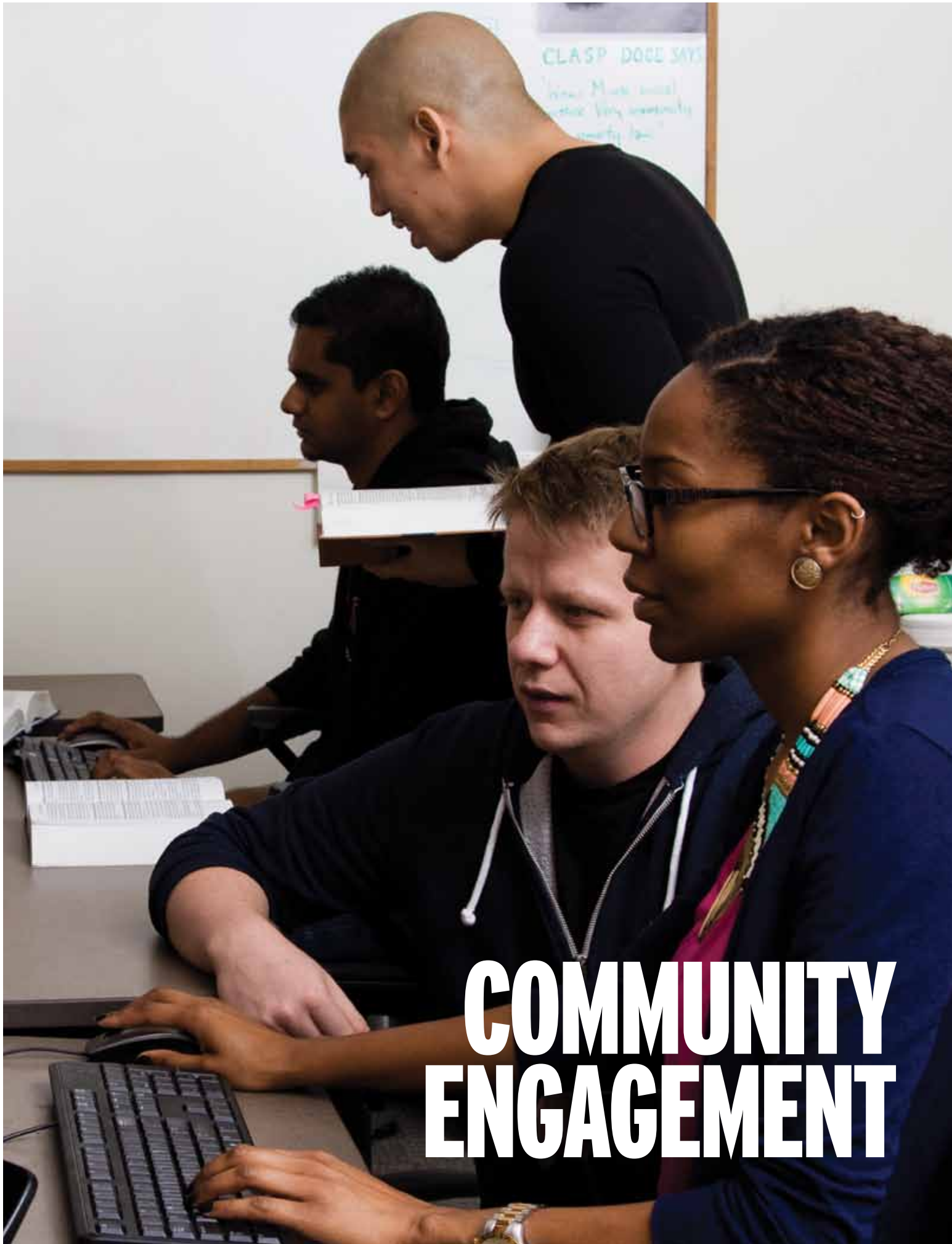
24 Two students won free tuition in "This is my time" contest: **LUKE DURWARD** (current York student) and **SOSINA TILAHUN** (incoming student).

25 Three researchers awarded **BANTING FELLOWSHIPS** and a grad student awarded **VANIER CANADA GRADUATE SCHOLARSHIP**.

26 Faculty of Education **DEAN RON OWSTON** received Shifting Minds National Award from C21 Canada.

27 Schulich students won the **ARGUS CHALLENGE**, defeating 21 universities from six countries.

28 PRESIDENT MAMDOUH SHOUKRI honoured with Order of Canada, Order of Ontario and RBC's Top 25 Canadian Immigrant Award.



**THROUGH INNOVATIVE
RESEARCH AND
COMMUNITY-ENGAGED
SCHOLARSHIP,
WE ARE FUELLING
PROGRESS IN
COMMUNITIES
HERE AT HOME AND
AROUND THE WORLD.**

LEFT: Osgoode Hall Law School's Community and Legal Aid Services Programme (CLASP) is committed to the realization of social justice through education, advocacy and engaging actively with communities through outreach and legal advice. Under the supervision of lawyers and the community outreach counsellor, students give no-charge client referrals, summary advice and legal representation.

AT YORK WE ARE MAKING A DIFFERENCE IN OUR COMMUNITY, and it shows. Our students are benefiting from unique experiential education opportunities, our programs are reaching communities near and far, our researchers are contributing invaluable knowledge to a wide array of disciplines, and our alumni are taking their comprehensive training to countries across the globe. York has adopted a global perspective on the concept of community, and our successes in the past year illustrate just how much our students can benefit from this view.

2013 COMMUNITY ENGAGEMENT HIGHLIGHTS:

- York's connections are expanding internationally, with more than 280 university partnerships around the world.
- Lead discussions to develop a Pan-Canadian knowledge mobilization strategy as part of ResearchImpact-Réseau Impact Recherche network. As Canada's leading Knowledge Mobilization university, York has garnered national and international recognition for its work, including receiving the Best Practice Award from European-based Knowledge Economy Network.
- Leading initiatives at the provincial level to enhance access and mobility, in areas including college transfer credit, online education, and bridging programs for internationally educated professionals.
- Expanded outreach activities in the local community. One example is the New Opportunities for Innovative Student Engagement (NOISE) program involving Social Work students and high school students from Jane-Finch community, and Faculty of Education's Readers to Leaders literacy program for "at-risk" high school students.
- Deans from Liberal Arts & Professional Studies, Health, and Engineering, together with the President, visited India to promote student recruitment and partnerships.
- Hosted alumni events across Canada (in Ottawa, Montreal, Markham, Barrie, Hamilton, Calgary, Vancouver) and around the world (New York, Hong Kong, Beijing).
- Largest Homecoming in a decade, with 10 events over four days on Keele and Glendon campuses.
- Held first meeting of President's Community Engagement Council.
- Hosted inaugural symposium on scholarship of engagement, highlighting academic and social benefits of community-engaged research and partnerships.
- Innovation York, in collaboration with MaRS Innovation, assisted NewMindsets Inc., a company founded on online pedagogy developed by two Schulich School of Business professors, in its acquisition by Waterloo-based ClevrU Corporation.



FACULTY & UNIT HIGHLIGHTS

CENTRE FOR HUMAN RIGHTS

- Centre for Human Rights (CHR) advanced values of social justice and equity through several initiatives, including creation of “You Had Me At Consent,” a new event aimed at helping incoming students learn importance of consent when entering intimate relationships.
- Created new Sexual Harassment Prevention Education Advisor position on a pilot project basis.
- Launched a new tutorial: Respect, Equity, Diversity and Inclusivity (REDI).

EDUCATION

- Sponsored Success Beyond Limits, a program geared to Grade 9 students from Jane-Finch community who complete a six-week summer program.

ENVIRONMENTAL STUDIES

- Community Arts Practice (CAP) program initiated a lunchtime series featuring works of Faculty alumni and graduate students.
- Sarah Flicker received a CIHR Café Scientifique award with Francisco Ibanez Carrasco of the Ontario HIV Treatment Network for “The Power of Stories,” a community-based project intended to provoke dialogue about the importance of storytelling in HIV prevention, treatment, support and care.

FINE ARTS

- *Land/Slide: Possible Futures*, curated by Professor Janine Marchessault, was a groundbreaking large-scale public art exhibition organized in partnership with Markham Museum.
- Professional and emerging artists in York’s Department of Theatre were involved in almost every aspect of Canadian Stage’s 2013 Shakespeare in High Park productions of *Macbeth* and *Taming of the Shrew*.

GLENDON COLLEGE

- Student Leadership Development course created to enhance leadership qualities in all students through experiential education opportunities that combine theory and coursework with practical, concrete experience.
- Glendon Athletic Club (GAC) worked to develop a Pan Am Sports Day in conjunction with TO 2015 and their community initiative, IGNITE. Event will connect Glendon with the Pan Am/Parapan Am Games, and aligns with TO 2015 mission.

HEALTH

- Launched Connected Health and Wellness Project, a \$38-million project that brings together 17 private sector, academic and not-for-profit partners. York developing training and professional standards for health coach profession, the first university in Canada to do so.
- Partnered with York Region Mental Health Collaborative to identify ways to improve mental health and emotional well-being of children and youth in York Region.
- Partnered with Toronto Central Community Care Access

Centre on joint research and training opportunities in home and community care sector.

- With Markham Stouffville Hospital and U of T’s Faculty of Medicine, contributed to Diabetes Game Changing Initiative for Diverse Communities, connecting ethnic communities with health and education sectors to help combat diabetes.
- Professor Marcia Rioux awarded more than \$1.6 million in funding from Canadian International Development Agency over five years, with matching donation of \$1.3 million from partnership organizations for research into key labour market causes of chronic unemployment and poverty of persons with disabilities in Bangladesh, India and Nepal.
- School of Kinesiology and Health Science (KINE) running several community research projects, including PREPAID diabetes project, Black Creek Community Project, KIN KIDS and Diabetes Sports Camp.

LASSONDE SCHOOL OF ENGINEERING

- Held first Lassonde Symposium in downtown Toronto featuring a debate moderated by the BBC’s Katty Kay on the role of university education in promoting entrepreneurship.

LIBERAL ARTS & PROFESSIONAL STUDIES

- International initiatives continued to grow:
 - Seed grants for international partnerships tripled.
 - International research collaborations increased by 27%.
 - Presentations at international conferences increased by 25%.
 - Scholarships for international students increased.
 - Approximately 200 students received support to study abroad through YorkU Abroad courses, exchanges, internships and experiential learning opportunities.

- Launched Wor(l)d Cultures Buddy Project, a peer program that pairs international students with Canadian students in Department of Languages, Literature and Linguistics.

SCHULICH SCHOOL OF BUSINESS

- Launched Centre for Global Enterprise, a one-stop consulting, research and teaching hub that will help Canada’s small- and medium-sized businesses to compete internationally.
- Advanced programming in India, concluding MOUs with GMR Varalakshmi Foundation and GMR Business School to move programs to Hyderabad, and welcomed first cohort of its students there in 2013.
- Co-hosted forum with McKinsey & Company called Capitalism for the Long Term, which brought together approximately 100 corporate leaders, senior policy-makers and innovative thinkers to discuss the future of capitalism.

SCIENCE

- Through its Science Explorations program, the Faculty served as a pilot site for a new Creativity, Design and Innovation Camp “Big Ideas.” Funded by the Federal Economic Development Agency for Southern Ontario (FedDev Ontario), the camp brought 73 young people to York to learn about innovation and the business of science and engineering.

OSGOODE HALL LAW SCHOOL

- Graduate Program in Law instituted pilot project admitting judges, senior practitioners and other professionals on a part-time basis to PhD program in an effort to better serve broader community.
- Black Law Students’ Association (BLSA) helped to create The Honourable Lincoln Alexander ‘53 Award, presented to Michael Tulloch ‘89 as part of Black History Month celebrations.



From investing in a Schulich degree to multinational financial success.

Rick Waugh
CEO, Scotiabank
MBA '74, LLD '07

EMPLOYEE ENGAGEMENT



WITH MORE THAN
62,000 ENGAGED
THINKERS
AND **INNOVATORS**
ON OUR CAMPUSES
EVERY DAY,
GLOBAL ADVANCES
START RIGHT HERE
AT YORK.

YORK BELIEVES IN NURTURING A CULTURE of respect. We value the contributions of all members of our community and celebrate each success as both an individual accomplishment and an institutional one. In 2013, York employees were recognized for many remarkable achievements. As a community, we share their pride.

2013 HIGHLIGHTS:

- Researchers recognized for groundbreaking research achievements and thought leadership at inaugural Research Gala.
- Long-serving staff honoured at reception marking 25 to 45 years of service to the University.
- Office of the Vice-President Research & Innovation co-hosted research celebrations with each of York's Faculties.
- Developed and launched an employee intranet, YU Link, which aims to become a University information hub.
- Held a celebration of teaching and learning to profile advances in eLearning, experiential education and first-year experience.

FACULTY HIGHLIGHTS

EDUCATION

- Distinguished Research Professor Deborah Britzman named a Fellow of Royal Society of Canada.
- Professor Carol Anne Wien and co-authors received international award for story on teaching young children about cancer.
- Professor Carl James awarded prestigious Harry Jerome Award.
- Dean Ron Owston received Shifting Minds National Award from C21 Canada.
- Stan Shapson awarded title of University Professor.

HEALTH

- Professors Marcia Rioux and Doug Crawford awarded title of Distinguished Research Professor for 2013.
- Professor Peter Tsisis received 2013 President's University-Wide Teaching Award in Full-Time Faculty category. Tsisis honoured for his teaching innovation and commitment, as well as for

having significantly enhanced quality of learning for York students.

LIBERAL ARTS & PROFESSIONAL STUDIES

- 45 prominent alumni engaged with 485 students at partnered career workshops and with top Dean's Circle of Student Scholars.
- Mentoring program began with individual mentors for new faculty, as well as tenure and promotion and other mentoring sessions for both probationary and mid-career faculty.

SCHULICH SCHOOL OF BUSINESS

- Launched its Research Day event, profiling recent, cutting-edge research of more than 20 Schulich faculty members.
- Monthly Dean's Message newsletter now updates the community on recent accomplishments of faculty, staff, students, alumni and members of the School's various advisory councils. It provides an opportunity to discuss new curricular developments, ranking announcements and other news affecting the School.

LEFT: Glendon College staff show their spirit at Red and White Day.

CAPITAL INVESTMENT



AT YORK, WE ARE
BUILDING
NEW EXCITEMENT.
AS OUR CAMPUSES
EXPAND, SO DO OUR
HORIZONS.



PAN AM/PARAPAN AM ATHLETICS STADIUM

CONSTRUCTION COMMENCED SUMMER 2012 on this state-of-the-art facility, which will provide our athletes, students and residents a place to train and compete at home and an opportunity to shine on the world stage during the 2015 Pan Am/Parapan Am Games. The stadium will be completed by August 2014, one year before the largest Games ever hosted by Canada begin on our Keele campus, and will seat over 12,000 fans during the games.



LASSONDE SCHOOL OF ENGINEERING

THE NEW HOME OF THE LASSONDE SCHOOL OF ENGINEERING broke ground August 2013. This five-storey structure will be approximately 169,000 sq. ft. and will be home to the civil, electrical and mechanical engineering disciplines. This groundbreaking project will represent, both in form and function, the principles that define the School's goals. The cloud-like design will be as iconic on the outside as it is radical on the inside, and will empower students to become entrepreneurial engineers with a social conscience and a sense of global citizenship.



SUBWAY CONSTRUCTION

THE TORONTO-YORK SPADINA SUBWAY EXTENSION is a \$2.6-billion project, fully funded by the federal, provincial and municipal governments, that will extend the TTC subway system from Downsview Subway Station to the City of Vaughan, with two stations on York's Keele campus: York University Station and Pioneer Village Station (at Steeles Avenue West and Northwest Gate). The subway's arrival will alter the York experience, vastly improving how thousands of people commute daily, and integrating York more fully into its surrounding communities. The construction is anticipated to be completed by 2016.



RESOURCE INTEGRATION & PLANNING

**IN 2013,
THE UNIVERSITY
ACHIEVED
SIGNIFICANT
EFFICIENCIES
WITHOUT
COMPROMISING
SERVICES.**

ONE OF YORK'S KEY PRIORITIES IS TO SUPPORT OUR ACADEMIC MISSION and enhance our student experience through fiscal responsibility. Across all functions, resources are aligned with academic objectives and implemented through effective services. The Integrated Resource Planning (IRP) framework and the Process Reengineering & Service Enhancement (PRASE) program have been essential in helping the University achieve efficiencies while still enhancing services.

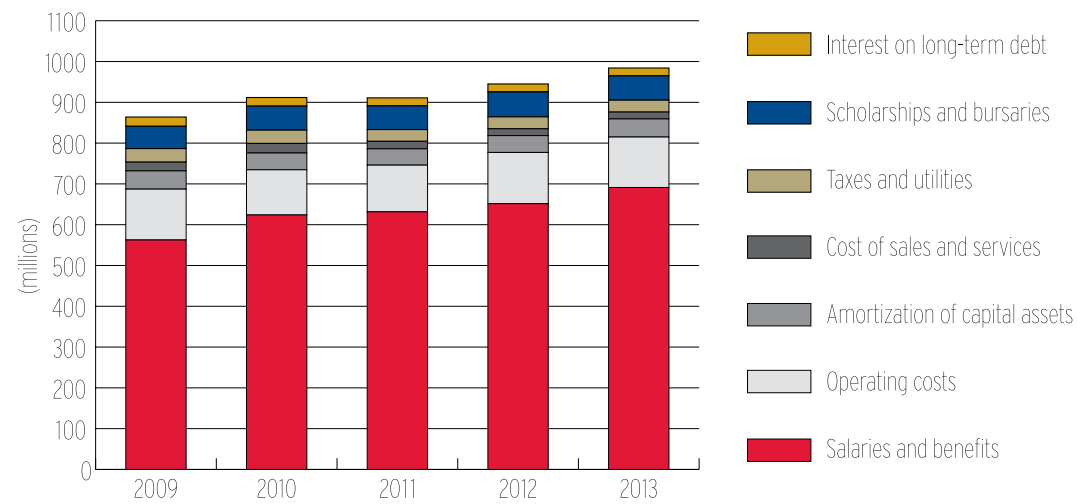
2013 HIGHLIGHTS:

- Vice-President Academic & Provost continues to collaborate with Vice-President Finance & Administration (VPF&A) in development of a new and more transparent budget model and accountability framework.
- Delivered numerous process and system improvements, both through PRASE program and within the VPF&A Division, including:
 - Completed more than 25 projects to improve services for researchers and to reduce administrative burden on faculty and staff in the research community.
 - Focused on supporting the student transition to university, for example through coordinated, timely and effective advising.
- Initiated the Academic and Administrative Program Review, a key component of the University's strategy to identify opportunities that will assist us in closing the gap between our revenues and expenditures, and support ongoing efforts to transition to a new budget model built on transparency around revenue and costs for programs and services.
- Deloitte Foundation made a pledged commitment of \$250,000 to support upgrades to flooring, lighting, finishes and furniture for the newly named Deloitte Student Commons.
- Established University Advisory Committee on Responsible Investing, consisting of faculty, students and staff.
- Generated \$3.3 million in incentive revenue in Yorkwise Energy Management Program, more than double the amount originally anticipated.
- Significant progress made on implementation of new Student Housing Strategy:
 - Housing Steering Committee and a Housing Working Group have been established to identify and resolve key issues.
 - Initiated upgrades to residence buildings with a \$70-million residence renewal fund approved by the Board.
 - Advanced a proposal to the Board of Governors for development of a new upper-year student housing complex.

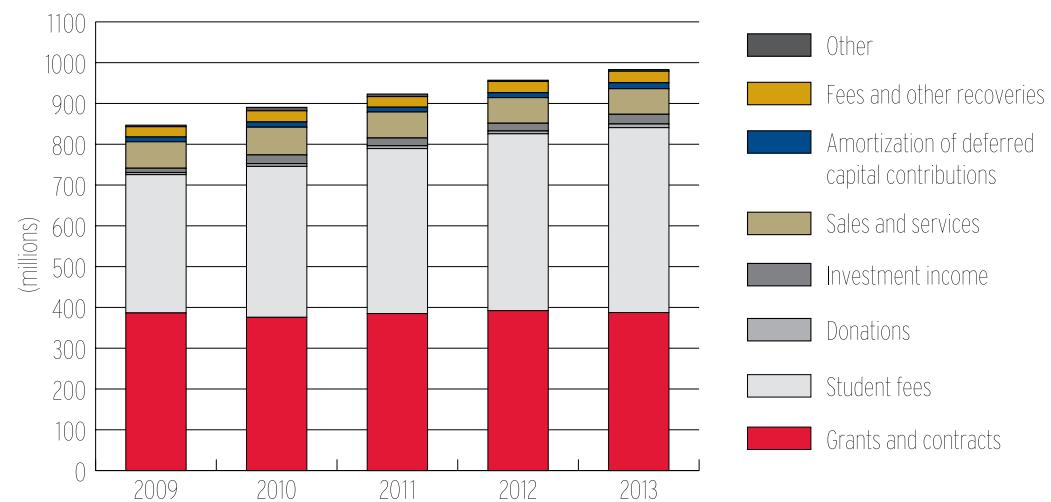
FINANCIALS

Expenses & Revenue

Expenses

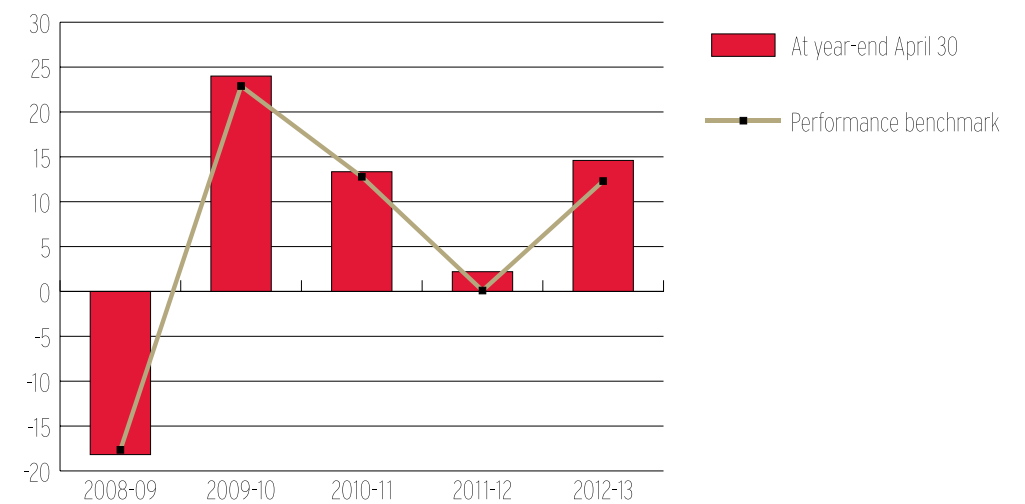


Revenue

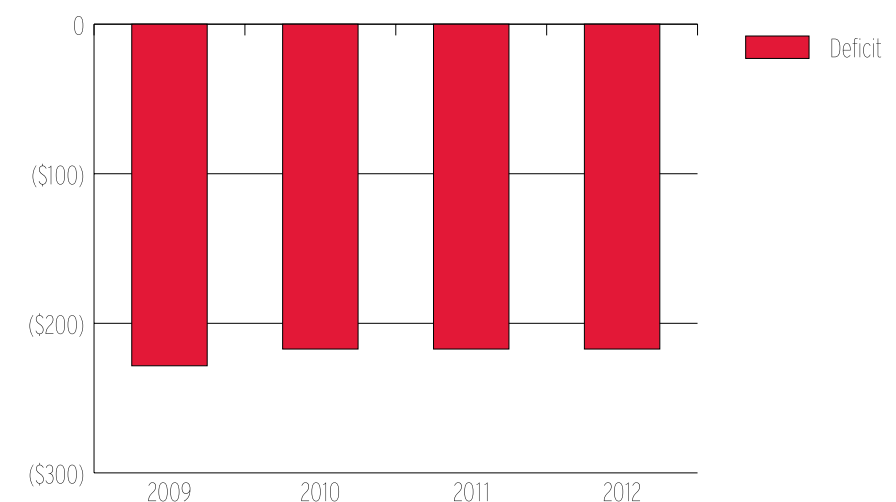


Investment Performance & Pension Plan

Investment Performance - Endowments



Pension Plan



Balance Sheets

York University Balance Sheets

(Thousands of dollars)

| As at April 30 | April 30, 2013 \$ | April 30, 2012 \$ | May 1, 2011 \$ |
|--|----------------------|----------------------|-------------------|
| ASSETS | | | |
| Current | | | |
| Cash and cash equivalents | 35,301 | 20,400 | 48,311 |
| Accounts receivable | 48,274 | 64,213 | 66,154 |
| Inventories | 3,781 | 4,512 | 4,636 |
| Prepaid expenses | 9,224 | 9,700 | 9,338 |
| Total current assets | 96,580 | 98,825 | 128,439 |
| Investments | 642,288 | 590,681 | 582,629 |
| Investment in lease | 43,986 | 44,225 | 44,440 |
| Capital assets, net | 1,352,816 | 1,359,963 | 1,315,034 |
| | 2,135,670 | 2,093,694 | 2,070,542 |
| LIABILITIES | | | |
| Current | | | |
| Accounts payable and accrued liabilities | 89,016 | 81,842 | 84,632 |
| Current portion of long-term debt | 670 | 630 | 4,430 |
| Deferred revenue | 47,340 | 45,577 | 46,052 |
| Total current liabilities | 137,026 | 128,049 | 135,114 |
| Deferred contributions | 86,987 | 82,074 | 83,170 |
| Long-term liabilities | 352,473 | 415,936 | 344,466 |
| Long-term debt | 303,232 | 303,880 | 304,488 |
| Deferred capital contributions | 311,952 | 314,275 | 292,907 |
| Total liabilities | 1,191,670 | 1,244,214 | 1,160,145 |
| NET ASSETS | | | |
| Deficit | (38,562) | (45,166) | (60,172) |
| Internally restricted | 610,241 | 563,519 | 639,237 |
| Endowments | 372,321 | 331,127 | 331,332 |
| Total net assets | 944,000 | 849,480 | 910,397 |
| | 2,135,670 | 2,093,694 | 2,070,542 |

Source: York University Financial Statements April 30, 2013

Statement of Operations

York University Statement of Operations and Changes in Deficit

(Thousands of dollars)

| Year ended April 30 | 2013 \$ | 2012 \$ |
|--|-----------------|-----------------|
| REVENUE | | |
| Student fees | 453,140 | 433,611 |
| Grants and contracts | 387,406 | 392,005 |
| Sales and services | 62,809 | 62,756 |
| Fees and other recoveries | 28,229 | 27,630 |
| Investment income | 23,741 | 19,032 |
| Amortization of deferred capital contributions | 14,630 | 12,041 |
| Donations | 9,071 | 6,873 |
| Other | 4,034 | 2,935 |
| Total revenue | 983,060 | 956,883 |
| EXPENSES | | |
| Salaries and benefits | 691,186 | 651,457 |
| Operating costs | 123,732 | 125,596 |
| Scholarships and bursaries | 59,614 | 61,293 |
| Amortization of capital assets | 44,353 | 41,341 |
| Taxes and utilities | 29,239 | 29,135 |
| Interest on long-term debt | 19,194 | 19,340 |
| Cost of sales and services | 16,772 | 16,757 |
| Total expenses | 984,090 | 944,919 |
| Revenue over expenses (expenses over revenue) before the following | (1,030) | 11,964 |
| Post-employment benefit (recovery) expense - remeasurement | (59,940) | 72,637 |
| Revenue over expenses (expenses over revenue) for the year | 58,910 | (60,673) |
| Net transfers (to) from internally restricted net assets | (46,722) | 75,718 |
| Net transfers to internally restricted endowments | (5,584) | (39) |
| Change in deficit in the year | 6,604 | 15,006 |
| Deficit, beginning of year | (45,166) | (60,172) |
| Deficit, end of year | (38,562) | (45,166) |

Source: York University Financial Statements April 30, 2013

Statistics and Financial Statements

(Thousands of dollars)

| | |
|---|----------|
| Undergraduate students | |
| As of November 1, 2012 | 48,631 |
| Full-time | 41,247 |
| Part-time | 7,384 |
| Graduate | |
| As of November 1, 2012 | 5,959 |
| Full-time | 3,917 |
| Part-time | 2,042 |
| Number of Graduate Programs | |
| Master's | 83 |
| Doctoral | 38 |
| Total Student Population (heads) | |
| As of November 1, 2012 | 54,590 |
| All sessions | 63,184 |
| Non-degree courses | 25,786 |
| Visa Students | |
| As of November 1, 2012 | 4,579 |
| Total FTEs | 48,967 |
| FT Faculty heads | 1,480 |
| Professional Librarian heads | 54 |
| Contract Faculty heads | 1,616 |
| FT Support Staff heads | 2,014 |
| Hourly paid staff heads | 418 |
| Degrees granted in 2012 | 11,951 |
| Building space (NASMs) | |
| Keele campus | 359,121 |
| Glendon campus | 25,018 |
| Toronto Track & Field Centre | 8,552 |
| Total value of Research Grants | \$41,531 |
| Total value of Research Contracts | \$11,510 |
| UG Scholarships and Awards | \$24,817 |
| Graduate Scholarships | |
| Internal | \$15,493 |
| External | \$9,101 |

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